INFRASTRUCTURE

- 1. Fire department space needs and site identification.
- 2. Municipal building space inventory and evaluation.
- 3. Intersection improvements at North Road and Chelmsford Road.
- 4. Police station facility renovation.
- 5. Springs Brook Park (long-term park plan and capital investment.)
- 6. Field and facility utilization and oversight.
- 7. Preparing for change of the ownership at the Navy property (North Side of Hartwell Ave.)

FINANCIAL

- 1. Five-year revenue and expenditure analysis.
- 2. Policy for utilization of free cash balance/excess levy capacity/stabilization.
- 3. Future of PEG Access/alternative funding sources.
- 4. Proposed Community Benefit Agreements with large commercial property owners.
- 5. Negotiate new MITRE Pilot Agreement (Expiring 2022.)

ORGANIZATIONAL CAPACITY

- 1. Board and committee evaluation (membership, number of committees, appointment/reappointment process, staff involvement.)
- 2. Employee policies and procedures documentation.

CHARTER AND BYLAW

- 1. Charter committee priorities.
- 2. Ongoing housing diversity preservation.

TRANSPORTATION

- 1. Town-wide traffic evaluation study.
- 2. Great Road Master Plan implementation (Wilson Park design.)
- 3. Local Transit Initiatives.
- 4. Minuteman Bike Path Extension.

COMMUNITY IMPROVEMENTS

- 1. Bedford Historical Society Museum (location, business plan, next steps.)
- 2. Improvements to the Common in anticipation of the Town's 300th anniversary.
- 3. Cultural district formation and administration.
- 4. 5G Technology policy.
- 5. Cybersecurity policies.
- 6. Long-term plans for the Family Camp site.